



## **Changes in Global Business Environment**

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US-China trade war



More demanding customers



More consumption in developing countries



Changing global value chains



More comprehensive supply chains in emerging economies



New technologies (e.g. IoT, AI, Automation)



Increasing data flow

## Bracing for Headwinds & Changes





1. Strategic Market & Production Diversification



2. Efficiency & Agility Enhancement



3. Innovation

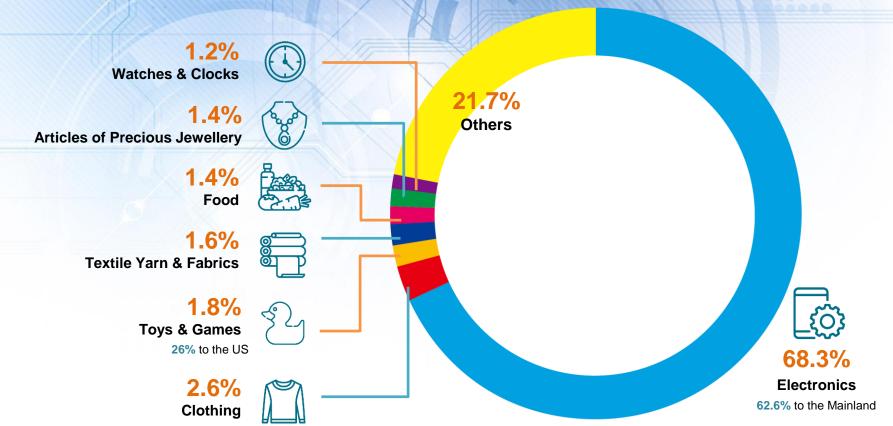


# Strategic Market & Production Diversification: Concentration on the US Market

### **Market Concentration**

35% to the US







# Strategic Market & Production Diversification: Opportunities in Overseas Markets

### **Attractiveness of the Mainland Market**





Total retail sales will reach **US\$5.3 trillion** in 2019;

Expected to be the world's largest consumer market in 2021



Per capita disposable income at RMB28,228 (US\$4,165) in 2018

Up 6.5% year-on-year



Middle-class households has reached **33.2 million** as of August 2018

Projected to account for more than 1/3 of population by 2030

Sources: eMarketer, May 2019 China Daily Hurun Report

## Significant Business Opportunities Across ASEAN Countries



The world's **3**<sup>rd</sup> **largest market** after the Mainland and India

The world's 4<sup>th</sup> largest economy by 2030

The world's 3<sup>rd</sup> largest labour force (630 million or 9% of the world's population); 50% of its population is under 30 years old



### Close Ties between Hong Kong & ASEAN



Total merchandise trade between Hong Kong and ASEAN amounted to HK\$1,069.7 billion (or 12% of Hong Kong's global merchandise trade) in 2018

ASEAN was Hong Kong's 2<sup>nd</sup> largest trading partner in 2018



Hong Kong is an important entrepot for trade between the Mainland and ASEAN



# Strategic Market & Production Diversification: Production Diversification

#### Production Diversification: "China + 1"





### **Enabling Factors**



Labour shortages



More stringent regulations



Intensifying trade war impacts

## **Special Factors for Consideration**



Proximity to R&D & talent pools



Supply of quality labour



## **Efficiency & Agility Enhancement**

#### **Restructuring of Garment Industry**



#### 1. Problems faced by the industry:



US buyers turn to new sources



Manufacturers
lowered FOB & CMT



Consumers are more demanding

#### 2. Responsive strategies:



Use technologies to speed up sourcing and production



Product customisation and small batch production



Develop products and production process difficult to replicate

## Readiness of Hong Kong in Adopting Smart Manufacturing



## The "Readiness for Future of Production Report 2018" by the World Economic Forum:



 Hong Kong ranked 8<sup>th</sup> among 100 overseas places in terms of Drivers of Production (i.e. technology & innovation; human capital, global trade & investment; institutional framework; sustainable resources; and demand environment).



## **Innovation by Connecting with Right Partners**

### Thriving Startup Ecosystem in Hong Kong



## 2,625 startups in 2018



Up by 146% in 5 years

35% of the startup founders were non-locals from the UK, the US and Mainland China, etc.

## The Greater Bay Area: A Partner of Hong Kong in Development of I&T



The Greater Bay Area (GBA) has a solid foundation in advanced manufacturing with ample I&T resources in the region:

- Shenzhen-Hong Kong ranked second globally in regional cluster innovation capability by the "Global Innovation Index 2018";
- Four of the world's top 100 universities; and
- More than 3,000 venture capital institutions.



### Focus of Each City in GBA



Shenzhen

Electronic communications, biomedicine, new energy and new materials

Huizhou

Digital products, petrochemicals, apparel, shoemaking, cement, auto and auto parts

Guangzhou

Auto, petrochemical, electronics, electrical machinery and equipment manufacturing

Foshan

Furniture, home appliances, lighting, ceramics

**Zhaoqing** 

Auto parts, electronic communications, agricultural products, metal processing

Dongguan

Electronic communications, electrical machinery, furniture, textile and apparels, toy

Zhuhai

Home appliances, biomedicine

**Zhongshan** 

Medicine, electronics, apparels, chemicals

Jiangmen

Motorcycle, microphone, petrochemicals, shoemaking, new materials

